Section 1: Campus Culture and Policies

| | IMPORTANCE SATISFACTION | | | ION | | | |
|--|-------------------------|-----------------------|----------------------|------|-----------------------|----------------------|------|
| RATE IMPORTANCE (1 = "Not important at all" / 5 = "Very important") AND SATISFACTION (1 = "Not satisfied at all" / 5 = "Very satisfied") | Mean | Standard Deviation | Valid Respondents | Mean | Standard Deviation | Valid Respondents | GAP |
| This institution promotes excellent employee-student relationships | 4.71 | .53 | 198 | 3.59 | .88 | 196 | 1.12 |
| This institution treats students as its top priority | 4.76 | .50 | 198 | 3.47 | .94 | 195 | 1.29 |
| This institution does a good job of meeting the needs of students | 4.73 | .51 | 197 | 3.39 | .82 | 196 | 1.34 |
| The mission, purpose, and values of this institution are well understood by most employees | 4.25 | .79 | 198 | 3.49 | .91 | 197 | 0.76 |
| Most employees are generally supportive of the mission, purpose, and values of this institution | 4.29 | .71 | 195 | 3.48 | .91 | 196 | 0.81 |
| The goals and objectives of this institution are consistent with its mission and values | 4.31 | .74 | 195 | 3.61 | .92 | 194 | 0.70 |
| This institution involves its employees in planning for the future | 4.39 | .73 | 196 | 3.04 | 1.18 | 197 | 1.35 |
| This institution plans carefully | 4.46 | .64 | 194 | 3.04 | 1.12 | 195 | 1.42 |
| The leadership of this institution has a clear sense of purpose | 4.58 | .58 | 194 | 3.29 | 1.13 | 194 | 1.29 |
| This institution does a good job of meeting the needs of its faculty | 4.46 | .71 | 193 | 3.04 | 1.07 | 193 | 1.42 |
| This institution does a good job of meeting the needs of staff | 4.42 | .70 | 193 | 2.94 | 1.03 | 194 | 1.48 |
| This institution does a good job of meeting the needs of administrators | 4.26 | .83 | 192 | 3.80 | .97 | 190 | 0.46 |
| This institution makes sufficient budgetary resources available to achieve important objectives | 4.45 | .71 | 195 | 3.04 | 1.04 | 196 | 1.41 |
| This institution makes sufficient staff resources available to achieve important objectives | 4.35 | .72 | 193 | 3.01 | 1.02 | 194 | 1.34 |
| There are effective lines of communication between departments | 4.47 | .67 | 180 | 2.64 | 1.03 | 180 | 1.83 |
| Administrators share information regularly with faculty and staff | 4.46 | .65 | 179 | 2.89 | 1.14 | 178 | 1.57 |
| There is good communication between the faculty and the administration at this institution | 4.52 | .62 | 180 | 2.96 | 1.08 | 179 | 1.56 |
| There is good communication between staff and the administration at this institution | 4.43 | .73 | 176 | 2.86 | 1.02 | 172 | 1.57 |
| Faculty take pride in their work | 4.76 | .48 | 179 | 3.79 | .87 | 177 | 0.97 |
| Staff take pride in their work | 4.66 | .52 | 176 | 3.53 | .99 | 173 | 1.13 |
| Administrators take pride in their work | 4.66 | .55 | 178 | 3.79 | .89 | 174 | 0.87 |
| There is a spirit of teamwork and cooperation at this institution | 4.57 | .66 | 178 | 2.80 | 1.15 | 178 | 1.77 |
| The reputation of this institution continues to improve | 4.63 | .64 | 179 | 3.37 | 1.06 | 179 | 1.26 |
| This institution is well-respected in the community | 4.66 | .53 | 180 | 3.55 | 1.03 | 179 | 1.11 |
| Efforts to improve quality are paying off at this institution | 4.51 | .59 | 179 | 3.20 | 1.01 | 177 | 1.31 |
| Employee suggestions are used to improve our institution | 4.37 | .70 | 179 | 2.72 | 1.09 | 177 | 1.65 |
| This institution consistently follows clear processes for selecting new employees | 4.36 | .73 | 178 | 3.31 | 1.18 | 178 | 1.05 |
| This institution consistently follows clear processes for orienting and training new employees | 4.38 | .73 | 180 | 2.77 | 1.11 | 180 | 1.61 |
| This institution consistently follows clear processes for recognizing employee achievements | 4.21 | .83 | 179 | 3.02 | 1.07 | 179 | 1.19 |
| This institution has written procedures that clearly define who is responsible for each operation and service | 4.29 | .76 | 178 | 3.11 | 1.07 | 178 | 1.18 |
| Advisors meet the scholastic and emotional needs of advisees | 4.47 | .70 | 177 | 3.31 | .97 | 177 | 1.16 |
| The level of communication (emails, phone calls, etc.) between advisors and students, outside of enrollment, is sufficient | 4.27 | .77 | 176 | 3.30 | 1.00 | 173 | 0.97 |
| There is good communication between the different campuses of the institution | 4.25 | .86 | 179 | 2.73 | 1.08 | 177 | 1.52 |
| The institution does a good job of providing an overall quality learning environment | 4.61 | .57 | 179 | 3.68 | .87 | 180 | 0.93 |
| The institution provides good customer service to students | 4.61 | .67 | 178 | 3.18 | 1.04 | 177 | 1.43 |
| The Institution provides good customer service to employees | 4.40 | .77 | 178 | 3.00 | 1.01 | 178 | 1.40 |
| The institution provides good customer service to external stakeholders (alumni, retirees, community members, businesses, etc.) | 4.26 | .80 | 174 | 3.65 | .91 | 172 | 0.61 |
| The institution's web site is a useful source of information for employees | 4.29 | .77 | 175 | 3.32 | 1.05 | 180 | 0.97 |
| The 'myNOC' portal is a useful source of information for employees | 4.22 | .76 | 180 | 3.61 | .93 | 180 | 0.61 |

Section 2: Institutional Goals

| RATE: IMPORTANCE (1 = "Not important at all / 5 = "Very important") | Mean | Standard Deviation | Valid Respondents |
|---|------|--------------------|----------------------|
| [A] Increase the enrollment of new students | 4.54 | 0.68 | 181 |
| [B] Retain more of its current students to graduation | 4.70 | 0.55 | 181 |
| [C] Improve the academic ability of entering student classes | 4.43 | 0.71 | 180 |
| [D] Recruit students from new geographic markets | 3.79 | 1.01 | 180 |
| [E] Increase the diversity of racial and ethnic groups represented among the student body | 3.66 | 0.99 | 180 |
| [F] Develop new academic programs | 3.99 | 0.86 | 181 |
| [G] Improve the quality of existing academic programs | 4.58 | 0.60 | 180 |
| [H] Improve the appearance of campus buildings and grounds | 4.13 | 0.87 | 180 |
| [I] Improve employee morale | 4.67 | 0.62 | 181 |
| [J] Increase assets of the institution's Foundation | 3.77 | 0.96 | 179 |
| [K] Increase use of degree program Advisory Committees | 3.81 | 0.96 | 177 |
| [L] Increase number of full-time employees | 4.11 | 0.97 | 180 |
| [M] Some other goal | 3.17 | 1.32 | 138 |

| (Choose three goals that you believe should be this institution's top priorities) First priority | Count | Percent |
|--|-------|---------|
| goal: | - | 04.50/ |
| [A] Increase the enrollment of new students | 39 | 21.5% |
| [B] Retain more of its current students to graduation | 49 | 27.1% |
| [C] Improve the academic ability of entering student classes | 10 | 5.5% |
| [D] Recruit students from new geographic markets | 2 | 1.1% |
| [E] Increase the diversity of racial and ethnic groups represented among the student body | 0 | 0.0% |
| [F] Develop new academic programs | 6 | 3.3% |
| [G] Improve the quality of existing academic programs | 22 | 12.2% |
| [H] Improve the appearance of campus buildings and grounds | 2 | 1.1% |
| [I] Improve employee morale | 32 | 17.7% |
| [J] Increase assets of the institution's Foundation | 0 | 0.0% |
| [K] Increase use of degree program Advisory Committees | 0 | 0.0% |
| [L] Increase number of full-time employees | 17 | 9.4% |
| [M] Some other goal | 2 | 1.1% |
| All responses | 181 | 100.0% |

| (Choose three goals that you believe should be this institution's top priorities) Second priority goal: | Count | Percent |
|---|-------|---------|
| [A] Increase the enrollment of new students | 39 | 21.5% |
| [B] Retain more of its current students to graduation | 52 | 28.7% |
| [C] Improve the academic ability of entering student classes | 18 | 9.9% |
| [D] Recruit students from new geographic markets | 4 | 2.2% |
| [E] Increase the diversity of racial and ethnic groups represented among the student body | 2 | 1.1% |
| [F] Develop new academic programs | 8 | 4.4% |
| [G] Improve the quality of existing academic programs | 14 | 7.7% |
| [H] Improve the appearance of campus buildings and grounds | 4 | 2.2% |
| [I] Improve employee morale | 23 | 12.7% |
| [J] Increase assets of the institution's Foundation | 0 | 0.0% |
| [K] Increase use of degree program Advisory Committees | 1 | 0.6% |
| [L] Increase number of full-time employees | 14 | 7.7% |
| [M] Some other goal | 2 | 1.1% |
| All responses | 181 | 100.0% |

| (Choose three goals that you believe should be this institution's top priorities) Third priority goal: | Count | Percent |
|--|-------|---------|
| [A] Increase the enrollment of new students | 27 | 15.0% |
| [B] Retain more of its current students to graduation | 20 | 11.1% |
| [C] Improve the academic ability of entering student classes | 12 | 6.7% |
| [D] Recruit students from new geographic markets | 7 | 3.9% |
| [E] Increase the diversity of racial and ethnic groups represented among the student body | 5 | 2.8% |
| [F] Develop new academic programs | 16 | 8.9% |
| [G] Improve the quality of existing academic programs | 32 | 17.8% |
| [H] Improve the appearance of campus buildings and grounds | 15 | 8.3% |
| [I] Improve employee morale | 36 | 20.0% |
| [J] Increase assets of the institution's Foundation | 1 | 0.6% |
| [K] Increase use of degree program Advisory Committees | 0 | 0.0% |
| [L] Increase number of full-time employees | 9 | 5.0% |
| [M] Some other goal | 0 | 0.0% |
| All responses | 180 | 100.0% |

| TOTAL "VOTES" FOR EACH GOAL | First Priority | Second Priority | Third Priority | TOTAL | TOTAL PERCENT |
|---|-------------------|--------------------|----------------|-------|------------------|
| [A] Increase the enrollment of new students | 39 | 39 | 27 | 105 | 19.4% |
| [B] Retain more of its current students to graduation | 49 | 52 | 20 | 121 | 22.3% |
| [C] Improve the academic ability of entering student classes | 10 | 18 | 12 | 40 | 7.4% |
| [D] Recruit students from new geographic markets | 2 | 4 | 7 | 13 | 2.4% |
| [E] Increase the diversity of racial and ethnic groups represented among the student body | 0 | 2 | 5 | 7 | 1.3% |
| [F] Develop new academic programs | 6 | 8 | 16 | 30 | 5.5% |
| [G] Improve the quality of existing academic programs | 22 | 14 | 32 | 68 | 12.5% |
| [H] Improve the appearance of campus buildings and grounds | 2 | 4 | 15 | 21 | 3.9% |
| [I] Improve employee morale | 32 | 23 | 36 | 91 | 16.8% |
| [J] Increase assets of the institution's Foundation | 0 | 0 | 1 | 1 | 0.2% |
| [K] Increase use of degree program Advisory Committees | 0 | 1 | 0 | 1 | 0.2% |
| [L] Increase number of full-time employees | 17 | 14 | 9 | 40 | 7.4% |
| [M] Some other goal | 2 | 2 | 0 | 4 | 0.7% |
| All responses | 181 | 181 | 180 | 542 | 100.0% |

Section 3: Involvement in planning and decision-making

| RATE: INVOLVEMENT (1 = "Not enough involvement" / 3 = "Just the right involvement" / 5 = "Too much involvement") | Mean | Standard Deviation | Valid Respondents |
|--|------|--------------------|----------------------|
| How involved are: Faculty | 2.43 | 0.84 | 178 |
| How involved are: Staff | 2.30 | 0.84 | 176 |
| How involved are: Deans or directors of administrative units | 3.38 | 0.81 | 173 |
| How involved are: Deans or chairs of academic units | 3.12 | 0.79 | 172 |
| How involved are: Senior administrators (VP, Provost level or above) | 3.75 | 0.87 | 173 |
| How involved are: Students | 2.20 | 0.75 | 176 |
| How involved are: Trustees | 3.32 | 0.77 | 170 |
| How involved are: Alumni | 2.89 | 0.75 | 167 |
| How involved are: Community members | 2.80 | 0.74 | 171 |
| How involved are: Aramark | 3.21 | 0.72 | 168 |

Section 4: Work environment

| DATE IMPORTANCE (4 "Not important at all" / F "Very important") AND CATISTACTION (4 | IMPORTANCE | | | | | | |
|--|------------|-----------|-------------|---------|-----------|-------------|-------|
| RATE IMPORTANCE (1 = "Not important at all" / 5 = "Very important") AND SATISFACTION (1 = "Not satisfied at all" / 5 = "Very satisfied") | Mean | Standard | Valid | Mean | | Valid | GAP |
| Not outloned at all 70 - Yory cationed y | Weall | Deviation | Respondents | IVICALI | Deviation | Respondents | |
| It is easy for me to get information at this institution | 4.44 | .66 | 171 | 3.22 | 1.00 | 172 | 1.22 |
| I learn about important campus events in a timely manner | 4.20 | .71 | 170 | 3.54 | 1.04 | 171 | 0.66 |
| I am empowered to resolve problems quickly | 4.35 | .67 | 170 | 3.40 | 1.03 | 173 | 0.95 |
| I am comfortable answering student questions about institutional policies and procedures | 4.25 | .74 | 169 | 3.70 | .88 | 172 | 0.55 |
| I have the information I need to do my job well | 4.54 | .64 | 170 | 3.63 | .84 | 172 | 0.91 |
| My job responsibilities are communicated clearly to me | 4.51 | .67 | 169 | 3.76 | .92 | 173 | 0.75 |
| My supervisor pays attention to what I have to say | 4.52 | .66 | 170 | 3.98 | 1.07 | 173 | 0.54 |
| My supervisor helps me improve my job performance | 4.41 | .77 | 169 | 3.84 | 1.11 | 171 | 0.57 |
| My department or work unit has written, up-to-date objectives | 4.17 | .92 | 168 | 3.65 | 1.09 | 171 | 0.52 |
| My department meets as a team to plan and coordinate work | 4.23 | .84 | 167 | 3.70 | 1.17 | 171 | 0.53 |
| My department has the budget needed to do its job well | 4.49 | .59 | 167 | 3.06 | 1.13 | 168 | 1.43 |
| My department has the staff needed to do its job well | 4.50 | .64 | 166 | 2.89 | 1.22 | 170 | 1.61 |
| I am paid fairly for the work I do | 4.51 | .73 | 169 | 2.49 | 1.17 | 173 | 2.02 |
| The employee benefits available to me are valuable | 4.56 | .71 | 170 | 4.00 | 1.06 | 172 | 0.56 |
| I have adequate opportunities for advancement | 4.18 | .85 | 168 | 3.11 | 1.16 | 169 | 1.07 |
| I have adequate opportunities for training to improve my skills | 4.28 | .79 | 169 | 3.39 | 1.18 | 173 | 0.89 |
| I have adequate opportunities for professional development | 4.32 | .78 | 168 | 3.45 | 1.15 | 172 | 0.87 |
| The type of work I do on most days is personally rewarding | 4.56 | .68 | 169 | 4.24 | .80 | 172 | 0.32 |
| The work I do is appreciated by my supervisor | 4.40 | .71 | 168 | 4.01 | 1.03 | 172 | 0.39 |
| The work I do is valuable to the institution | 4.55 | .61 | 170 | 4.15 | .99 | 172 | 0.40 |
| I am proud to work at this institution | 4.57 | .72 | 168 | 4.24 | .95 | 170 | 0.33 |
| I have access to adequate technology to perform my duties | 4.46 | .63 | 170 | 3.64 | 1.09 | 171 | 0.82 |
| Administrators respond in a timely manner to emails and phone calls | 4.46 | .65 | 169 | 3.45 | 1.22 | 172 | 1.01 |
| My coworkers respond in a timely manner to emails and phone calls | 4.38 | .62 | 167 | 3.89 | .99 | 171 | 0.49 |
| The scheduling of employee events and activities meets my needs | 3.96 | .92 | 167 | 3.58 | .88 | 169 | 0.38 |
| The RAVE Alert system functions for me in a satisfactory manner | 4.26 | .93 | 169 | 4.28 | .75 | 171 | -0.02 |
| The Blackboard system functions for me in a satisfactory manner | 4.20 | .93 | 166 | 3.15 | 1.20 | 162 | 1.05 |
| The School Dude system (maintenance issue reporting software) functions for me in a satisfactory | 3.78 | 1.17 | 165 | 3.32 | 1.05 | 165 | 0.46 |
| manner | | | | | | | |
| The Track-it system (information technology issue reporting software) functions for me in a satisfactory manner | 4.01 | 1.00 | 164 | 3.13 | 1.15 | 167 | 0.88 |
| The institution provides a safe work environment | 4.54 | .60 | 168 | 4.10 | .79 | 172 | 0.44 |
| The institution provides an overall quality work environment | 4.51 | .59 | 169 | 3.68 | .98 | 171 | 0.83 |

Overall satisfaction

Rate your overall satisfaction with your employment here so far: 3.83 0.90 171

Section 5: Demographics

| How long have you worked at this institution? | Count | Percent |
|---|-------|---------|
| Less than 1 year | 11 | 6.3% |
| 1 to 5 years | 49 | 28.2% |
| 6 to 10 years | 52 | 29.9% |
| 11 to 20 years | 50 | 28.7% |
| More than 20 years | 12 | 6.9% |
| All responses | 174 | 100.0% |

| Is your position: | Count | Percent |
|-------------------|-------|---------|
| Faculty | 98 | 57.3% |
| Staff | 62 | 36.3% |
| Administrator | 11 | 6.4% |
| All responses | 171 | 100.0% |

| Is your position: | Count | Percent |
|---------------------|-------|---------|
| Full-time | 150 | 85.2% |
| Part-time Part-time | 26 | 14.8% |
| All responses | 176 | 100.0% |

| Campus Location | Count | Percent |
|-----------------|-------|---------|
| Tonkawa | 86 | 50.3% |
| Enid | 51 | 29.8% |
| Stillwater | 34 | 19.9% |
| All responses | 171 | 100.0% |